# Sustainability Risks Policy



This policy applies to investment portfolios managed by Hermes Investment Management Limited ("HIML"), Hermes GPE LLP ("HGPE") and Hermes Alternative Investment Management Limited ("HAIML"). It also applies to investment portfolios managed by Hermes Fund Managers Ireland Limited ("HFMIL") where discretionary investment management has been delegated to HIML and/or HGPE. HIML, HGPE, HAIML and, to the extent this Policy is applicable to it, HFMIL are collectively referred to as "Federated Hermes" in this document.

For those investment portfolios managed by HFMIL where discretionary investment management has been delegated to Federated Investment Counseling and/or Federated Global Investment Management Corp. (with the exception of those investment portfolios within Federated Hermes Investment Funds ("FHIF") plc which are in scope of this policy), how they integrate sustainability risks as part of their investment decision-making and risk monitoring process for the funds they manage is more fully described on the website.

For those investment portfolios in scope of the EU Sustainable Finance Disclosure Regulation ("SFDR"), this Policy meets requirements to formalise and disclose how sustainability is integrated into the business and investment processes. For a list of funds that are in scope of SFDR see Appendix A.

The processes and approach outlined within this statement are also relevant across all other Federated Hermes funds and segregated mandates, including those not in scope of SFDR. As at 30th June 2023, this includes our real estate, private debt, infrastructure and nature based solutions funds, and those of our private equity funds not in scope of SFDR.

#### **Definitions**

**Responsible investing** is an active approach to managing assets in the long-term financial interests of investors in which:

- due diligence considerations include both financial metrics and relevant and material environmental, social and governance metrics in order to provide a more expansive and deeper understanding of an issuer;
- evaluation of an issuer includes consideration of the sustainability including the nature of an issuer's business model, including how its use of resources positions the enterprise for creating long-term shareholder and stakeholder value;
- responsibilities of ownership, including investee engagement and voting proxies in the best interest of shareholders and ongoing due diligence during the ownership phase, are undertaken with care and commitment.

**Active Ownership** is the use of the rights and position of ownership to influence the activities or behaviour of investee companies to further the long-term interests of investors and as a result, society as a whole. This consists of objective-driven dialogue seeking positive and lasting change in the purpose, governance, strategy, and operations related to a company's business activities and the resulting impact on the environment and society.

**Engagement** is a purposeful, long-term dialogue between a company and its shareholders that aims to change or influence the way in which a company is run, in order to enhance the value of the firm and generate positive environmental and social outcomes.

**Sustainability risks** are risks which could prevent an investee's business model and performance from being sustainable (i.e. enduring). These include environmental, social or governance event or conditions that, if it occurs, could cause actual or potential material negative impact on the value of the investment in the short, medium or long term.

**ESG risks** are those pertaining to environmental, social and governance considerations. Whilst sustainability risks may be broader, for the purposes of this paper we have used the terms 'sustainability' and 'ESG' interchangeably.

**ESG Integration** is the process in which relevant and material ESG factors are incorporated into the investment analysis in a manner that is complementary and additive to the fundamental research and analysis process.

## **Sustainability Risks**

Sustainability risks may emerge from internal issues (such as governance structures, how the board holds executives accountable, lack of board diversity, or reputational risks arising from health and safety, human rights or environmental violations) or external sources (such as supply chains, regulatory change caused by industry change or inequality). Inadequate sustainability practices of investee companies can lead to, among other things, inefficiencies, operational disruption, litigation and reputational damage. These factors have the potential to adversely affect the value of investments and create more risks for investors.

# Why we integrate sustainability risks and stewardship insights

Federated Hermes is guided by the conviction that responsible investing is the best way to create enduring, responsible wealth. Our goals are to help individuals invest and retire better, to help clients achieve better risk-adjusted returns, and, where possible, to contribute to positive outcomes in the wider world, consistent with client objectives and applicable requirements.

While the most pressing material risks are those that will crystallise in the short term, we are long-term investors that strive to deliver enduring, responsible wealth creation for our end investors. We integrate our deep understanding of ESG and other sustainability risks into our analysis of every company and our investment decisions. The consideration of ESG and other sustainability factors involves the integration of risk factors including a company's relationship with its stakeholders as well as its impact, through both its operations and the products and services it offers, on the environment and wider society. For the largest systemic risks, such as climate change, we use our influence as active owners to drive positive change.

Federated Hermes does not see the integration of ESG and other sustainability information into investment decisions as a separate category of investing. Rather, we believe that material sustainability risks and opportunities should inform all investment decisions. That is why we integrate ESG and other sustainability considerations into all of our products and across all parts of our investment processes, from idea generation and portfolio construction to exit. We have also invested in strong engagement and advocacy capabilities to seek to mitigate sustainability risks in our investments, as we describe further below.

# The role of engagement and advocacy in managing sustainability risks

Engagement and advocacy are key to managing sustainability and broader business risks and opportunities. To effectively measure and manage sustainability risks, we aim to be a good steward and owner of companies and assets through our asset engagement and advocacy. These activities are resourced by extensive in-house technical expertise in our investment and stewardship teams and the Responsibility Office.

As a responsible owner, we actively engage with companies and the other assets we invest in to align their actions with the long-term interests of the end investor. This engagement encourages appropriate governance structures and behaviours and a clear business purpose and strategy, taking into account the interests of all relevant stakeholders including the environment and society at large.

We have a well-established outcomes-based philosophy that underpins our approach to engagement and stewardship.

There are clear and well-established protocols on how to identify engagement objectives, to escalate and to measure an engagement's effectiveness.

In public markets, the majority of dialogues that form Federated Hermes' engagement with investee companies are conducted by our stewardship services team EOS at Federated Hermes ('EOS'). Members of EOS may be joined by relevant portfolio managers or analysts from our investment teams. Our investment teams also regularly discuss salient ESG issues with company management directly. The Responsibility Office ensures that our investment teams and EOS work closely together with a joined-up approach. We adopt a systematic approach to identifying companies for engagement. We select companies and tailor the intensity of engagement based on the size of our investment, materiality of the risks and issues and feasibility of achieving change through engagement. Our Global Voting Policy and Guidelines, which are aligned with EOS' Global Voting Guidelines, inform the voting decisions made by our investment teams. Our Guidelines are informed by a hierarchy of external and internally developed global and regional best practice guidelines. Voting rights are exercised with a view to achieving best practice standards of corporate governance and equity stewardship and with the aim to support the delivery of long-term value in our funds. The global voting policy and guidelines do not apply to the Federated Hermes US High Yield Credit and Federated Hermes Emerging

Markets Debt funds given these funds do not have any voting rights based on the asset class.

Within private markets, our real estate team has an extensive community and occupier engagement programme. The investment team works with our property and asset managers on site to engage with the delivery teams, tenants, occupiers and visitors.

Our private debt teams focus on identifying current and potential meaningful ESG risks before investing, due to the difficulty of divesting and, for direct lending, the capped upside. Because of a lack of third-party data, the teams use more qualitative information – often gained through dialogue with the borrower – as well as information contained in the due-diligence packs. Should a material ESG issue arise during the life of the investment, the investment team will seek to engage directly with the borrower. The ESG subject matter expertise of EOS informs the investment teams' own engagements with investee companies and assets.

Our private equity team seeks to improve and protect the financial value of investments through assessing, monitoring and seeking improvements to material ESG risk areas. For a small proportion of our assets where our team have some control and/or the ability to influence company decisions directly, we seek to work closely with investee companies to monitor, challenge and improve ESG performance. However, in almost all cases our team has limited control and/or ability to influence decisions directly (whether for direct or indirect co-investments). In these instances the team will work closely with the lead GPs to assess, monitor, and seek to improve ESG performance of the underlying investee companies.

For our infrastructure team, the asset management team for each investment is responsible for the ongoing monitoring of the investment including annual strategic reviews and engagement at the portfolio company-level, through Board representation on operating or holding companies, as applicable. Post initial acquisition, annual strategic reviews inform our strategy at asset and at portfolio-level. Strategic reviews incorporate an assessment of sustainability risks, opportunities and impacts. Asset and portfolio level objectives are developed in an integrated nature with sustainability.

Our Engagement Policy sets out the details of how engagement is undertaken across asset classes.

In addition, we have a substantial advocacy programme, where we engage with public policymakers, regulators and industry bodies to enhance industry norms, market rules and regulatory requirements in relation to corporate governance, stewardship and environmental and social policy globally and regionally. We engage constructively to address environmental, social and other market failures that may prevent the financial system from operating in the best interests of its ultimate asset owners, including in relation to sustainability risks. We are involved in a wide range of industry initiatives. Through these initiatives we engage with others both within and beyond the investment industry to promote responsible investment, including ways that the industry and our investees can respond to market-wide and systemic issues such as climate change.

Our advocacy work also acts as a source of information to inform our engagement and investment processes.

More information on our advocacy work, the initiatives in which we are involved, our engagement and our voting activities is available in our Stewardship Report on our <u>website</u>.

# Integration of sustainability risks and engagement insights in investment decisions

We integrate ESG considerations and engagement insights into our investment processes in all of our products, across all asset classes.

All investment teams incorporate ESG factors into their investment process by accessing quantitative and qualitative ESG and engagement information using our in-house expertise and proprietary and third-party research and by undertaking their own fundamental research. Research and analysis by all of our investment teams includes an evaluation of performance on strategy, financials, material risk and ESG factors, and the interplay between these elements.

Insights from engagement with company management, boards, subject specialists and other shareholders and stakeholders – including the extent of engagement progress – is a key input into this process and investment decisions at a portfolio and individual asset level. Such engagement is carried out in a co-ordinated manner both by our investment teams and by EOS to maximise the impact of our engagement. These factors influence decisions to invest and are also actively monitored after investment, with the potential to influence decisions to sell an asset or increase the size of our investment. Where concerns arise in relation to one of our existing investments, engagement is often a means to both raise concerns with the company and, where effective, reduce the investment risk and enhance the opportunity from the investment.

Our integration process does not rely on quantitative data alone, as it is often backward looking and updated infrequently and with a time lag. As such, active ownership is an important pillar of our investment approach. The voting and engagement activities of our stewardship and investment teams can promote positive change within companies, unlocking value not readily identifiable through analysis of investee companies' financials and also providing a forward-looking view of ESG and broader performance that can lead to opportunities.

Whilst the philosophy and approach is consistent across all our investment teams, each investment team has developed its own methodology and framework for integrating material ESG and engagement insights into its investment process that is compatible with its asset class and investment strategy.

#### **Public markets**

**Our public markets investment teams** incorporate ESG and sustainability factors into their investment process through primary research and by using a range of in-house and teamspecific proprietary stewardship, ESG and sustainability tools. These shed additional light on an investee company's or

asset's ESG performance and sustainability risks and opportunities and the effectiveness of engagement in addressing these. This information is considered throughout the investment process in a way that is tailored to the specific investment strategy. ESG factors and engagement insights can be a component of a screen, a source of ideas, an input into fundamental analysis or an adjustment to valuation drivers and/or a portfolio construction factor. We continue to monitor these ESG factors post-investment.

Our proprietary ESG tools of particular note are:

- Our ESG Dashboard includes our proprietary Quantitative ESG (QESG) Score and identifies stocks with positive ESG characteristics and/or stocks demonstrating positive ESG change. The QESG score captures a company's exposure to ESG risks based primarily on its disclosures.
- Our Carbon Tool enables fund managers and engagers to identify carbon risks in portfolios and companies that currently exist or may develop in the future. Importantly, the tool incorporates our stewardship activity and intelligence and is able to identify companies that are priorities for engagement and their progress against environmental objectives.
- The Portfolio Snapshot allows us to observe the aggregate ESG risks across our portfolios relative to their benchmarks. It examines ESG ratings and controversies and identifies contingent risks. Our portfolio managers use this tool to evaluate a strategy's ESG performance over time. It also provides insights into engagement and the progress made, and our voting choices relative to the benchmark.
- Our Corporate Governance Tool provides a breakdown of best practice corporate governance characteristics, such as information on board independence, diversity and audit tenure, etc. This tool compares the governance of companies to the expectations we have set and flags any companies that do not meet the expected standard.
- Our Environmental Tool assesses both portfolios and companies on their carbon, water and waste performance. It also looks to quantify the environmental cost of the impact via the following six lenses; carbon, water, waste, air pollutants, land/water pollutants and natural resource use. In addition, we have incorporated the temperature alignment of portfolios and companies alongside exposures to carbon intensive sectors; namely fossil fuels, mining and thermal coal.

Through these tools, along with additional EOS engagement information, the public equities and fixed-income teams have access to third-party ESG data, as well as insights on engagement carried out by EOS with investee companies and the broader investable universe. These sources are a valuable input into the investment process, as well as to the ongoing monitoring of and engagement with companies.

Some of the public market strategies, have exposure to private companies. For the majority of the private companies, ESG data is often not readily available. Where the teams are unable to source this data via third parties or directly from the company, they may rely on estimates or modelled data.

Similarly, for our sovereign investments, ESG data is often not available in easily ingestible formats. Therefore, the investment team source majority of the data themselves through various mediums and utilise a proprietary ESG scoring framework to assess their investments.

#### **Private Markets**

In private markets, ESG data is often less readily available. As such, the teams are heavily reliant on their due-diligence process and have developed their own frameworks for assessing ESG risks within their investments.

The **private-debt teams** consider ESG behaviours when carrying out credit analysis for each potential investment. ESG considerations are tabled at the Private Debt Investment Committee and are considered as part of the research presented for all new transactions. Material ESG issues will often form part of engagement with the company prior to investment and once invested.

For our **direct lending** team, the key is to identify meaningful ESG risks (both current and potential) before investing. Due to the difficulty of divesting and the capped upside, it is important to manage the downside ex-ante. The Direct Lending team undertakes enhanced due diligence on industries that are deemed controversial, such as energy, chemicals, forestry and agricultural commodities, manufacturing and mining and metals. They also undertake transaction-specific ESG analysis by carrying out an assessment on ESG risk for every investment opportunity. In addition, the team focuses acutely on the sensitivity of the company's cashflows to sudden damage that could arise from the identified potential ESG risks. With that in mind, the Direct Lending team will evaluate if investors are adequately remunerated for the ESG risk(s) of the transaction.

As with our direct-lending investments, it is important for our **asset based lending** team to identify risks that may impact on a borrower's ability to repay their loan. We have integrated our responsible property investment (RPI) principles and programme into the debt-investment procedures. This is done as follows:

- Underwriting and due diligence: The focus of our responsibility programme is on ensuring a strong duediligence process, including assessments of ESG and climate risks and opportunities before agreeing new loans.
- Loan origination and documentation: The business plan agreed is included in the loan documentation at the loan-origination stage. This includes all mitigation activities identified and detailed in the asset business plan, asset refurbishment plans and/or planned and preventive maintenance programmes.
- Management and monitoring post closure, asset upgrade finance: We collect and manage the sustainability information we hold on the borrowers and the underlying assets.

Where we provide capital for refurbishment in accordance with the business plan, refurbishment agreements include a review of our responsible refurbishment guide and minimum requirements.

For our real estate team, ESG is integrated into the investment strategy and working practices of all of our real-estate portfolios. A consideration of ESG principles is embedded into the property selection and investment process, including through initial screening and due diligence and as part of the investment decision.

At the transaction stage, we use a number of procedures and tools that have been developed internally and through our sector engagement programme. This includes an initial screening, where the team assesses the risks and opportunities for value-add from ESG characteristics. This is then followed by a responsible investment due diligence for any new acquisitions, where surveyors and environmental consultants collect relevant data on the buildings to identify risks and opportunities. As part of our due-diligence process we inquire to understand the level of community and tenant engagement in the assets being considered. The findings from this then inform the asset-management plans and processes.

Sustainability regulatory risk assessments are then used to identify typical risks that should be incorporated when devising the parameters entered into the investment models (using discounted cash flow analysis). Typically, the team integrates ESG information that can affect investment fundamentals such as refurbishment budgets, risks of voids, lease lengths and obsolescence. ESG criteria and assessments are integrated into the investment decision papers submitted for approval to the Investment Executive Committee.

The Head of Responsible Property Investment sits on the Investment Executive Committee to review and ensure that ESG integration is appropriately covered.

ESG and engagement information continue to be integrated into the development and monitoring of our real-estate assets after purchase:

- Setting ESG requirements: through our internal responsible property development requirements we have set minimum requirements that assets must meet when undergoing refurbishment or new construction. This is monitored through an online platform.
- Monitoring and data collection: we work with our property managers, facilities managers and consultants to monitor ongoing implementation and improvements. This is reported back to the business on a quarterly basis. Annual key performance indicators (KPIs) are set and progress against them is measured.
- Engagement: we work with our property and asset managers on site to engage with the delivery teams, tenants, occupiers and visitors. Site-specific annual surveys and other engagement activities are carried out successfully.

For our Real Estate team's indirect and international investments, we carry out active engagement on governance matters and on ESG policies and strategies with property developers, property management teams, tenants, lawyers and agents. We include commitments to develop a joint ESG strategy on acquisitions for jointly managed assets.

ESG and sustainability considerations are fully integrated into all of our **infrastructure** products and activities. As investors, we integrate an assessment of ESG risks and opportunities related to a prospective investment into our investment analysis and consider the long-term sustainability of each investment with reference to regional and global sustainability objectives. As owners, we see ourselves as stewards of infrastructure assets, not only for this generation but also for future generations. We engage actively with our investments on all areas of potential ESG risk and opportunity supported by robust data monitoring.

We select investments based on strict investment criteria and restrictions in accordance with our clients' needs. ESG matters are considered together with all other risks and opportunities identified in the course of due diligence. They are factored into Investment Committee papers at each of the three stages of our investment process. Conclusions are factored into the investment decision, investment valuation, transaction documentation and/or transitioned to our asset management team for further engagement post-completion. Given the long-term nature of our investment, engagement is the primary means to tackle ESG risks post-completion.

Due the nature of the asset class and our position as a co-investor, our **private equity team** aim to identify ESG risks at the point of investment due to the difficulties faced in escalating activities during the investment hold. ESG risk assessments are also conducted on lead GPs for all new fund investments. The team assess all investments using a proprietary responsible investment framework to guide decisions. The team has one framework for funds and one for direct co-investment.

Post investment, all direct co-investments are monitored by the investment team with findings presented to the Portfolio Review Committee, a subcommittee of the Investment Committee. The team firmly believe that acting responsibly does not impede results. Creating a positive effect on society and the environment – enduring, responsible investing – is closely aligned to our objective of delivering above market returns for our investors.

### Independent oversight

All of our investment activity is supported by our dedicated Responsibility Office who coordinate and support the integration of our responsibility approach and activities. The Investment Office is responsible for the daily oversight of market risk as well as oversight of the underlying portfolio managers' adherence to their pre-defined/client-agreed investment processes across all funds in scope of this policy with the exception of our infrastructure, private equity and those investment portfolios managed by HFMIL where discretionary investment management has been delegated to Federated Investment Counseling and/or Federated Global Investment Management. Both the Responsibility Office and the Investment Office report directly to our CEO in order to provide independence from the investment process. The Investment Office provides a robust and transparent risk framework. On a look back, real time, and forward-looking basis the team actively monitors fund risk and helps to deliver sustainable risk-adjusted alpha, while acting as an early warning system to identify potential problem areas. It has overall

responsibility for the consistency of performance and thus ensures that investment teams stay true to their processes, including oversight of ESG and engagement integration.

For our Federated Hermes US High Yield Credit Fund and Federated Hermes Emerging Markets Debt Fund, the head of investment and Designated Person for investment management from HFMIL has oversight responsibilities.

For our infrastructure team, all risk related matters are considered by the investment teams and are escalated to the IIC (Infrastructure Investment Committee) and if necessary to the HGPE Governing Body. The Private Equity Investment Committee (IC) is responsible for all investment risks, including sustainability risks. The private equity Portfolio Review Committee, a subcommittee of the IC, will consider issues the investment teams and the private equity ESG specialist decide to raise.

Our Responsibility Office is tasked with coordinating and supporting the development of our policies and their subsequent integration across our funds and stewardship services. The Responsibility Office is tasked with monitoring and overseeing every investment team's approach to integrating ESG and engagement insights into their investment decisions and the monitoring of investees. To that effect, the Responsibility Office meets with every investment team on a quarterly basis to review the portfolio holdings from a stewardship and ESG perspective and flag, if necessary, particular holdings which primary research or our third-party ESG data vendors might have highlighted as controversial.

The Responsibility Office also assesses each of the investment teams on their ESG integration approach using an in-house ESG Integration assessment matrix. These three areas are then broken down further and reviewed to assess the following:

- Investment process This assesses the philosophy of the team with regards to ESG, whether it has a good understanding of material ESG factors for its investment universe and reviews the activities the team undertakes to ensure it remains abreast of developments in the market on ESG topics. In addition, it also assesses where in the investment process the team integrate ESG and stewardship insights and how this impacts investment decisions.
- Communication This assesses how clearly the investment team and the rest of the business articulate the ESG and stewardship approach of an investment strategy and how it reports on its ESG performance.
- Advocacy This assesses if and how actively the teams are involved in initiatives, both internally and externally, on ESG themes as well as ESG and stewardship integration in asset management.

Additionally, the Risk team in its role as the second line of defence, provides independent oversight and challenge to our approach to corporate sustainability given it is a key driver of our firm's reputation, both positive and negative. For instance, our reputation can be damaged if we do not define our sustainability approach in line with stakeholder expectations, do not authentically deliver or communicate it, or if external stakeholders (maliciously or otherwise) seek to misinterpret our sustainability position. As such, the Risk team works alongside the Responsibility Office in overseeing that

our business continues to, authentically and accurately, disclose our ESG objectives and activities in order to manage the associated reputational risks.

Sustainability risk is also fully integrated within the existing risk management framework to enable the business to identify and manage material ESG risks across our value chain. It is also considered as a cross cutting risk within, established risk

categories within our Risk Taxonomy (e.g. Regulatory conduct, investment risk, and operational risks etc) and forms part of regular risk reporting to the Risk, Compliance and Financial Crime Executive Committee and subsidiary Boards where appropriate.

## **Appendix A**

The following funds are in scope of the EU Sustainable Finance Disclosures Regulation, as at 30th June 2023

Federated Hermes Global Emerging Markets Equity Fund

Federated Hermes Global Equity Fund

Federated Hermes Global Equity ESG Fund

Federated Hermes Sustainable European Equity Fund

Federated Hermes Global High Yield Credit Fund

Federated Hermes Sustainable Europe ex-UK Equity Fund

Federated Hermes Asia ex-Japan Equity Fund

Federated Hermes US SMID Equity Fund

Federated Hermes Multi-Strategy Credit Fund

Federated Hermes Global Small Cap Equity Fund

Federated Hermes Absolute Return Credit Fund

Federated Hermes SDG Engagement Equity Fund

Federated Hermes Impact Opportunities Equity Fund

Federated Hermes Unconstrained Credit Fund

Federated Hermes Global Emerging Markets SMID Equity Fund

Federated Hermes Emerging Markets Debt Fund

Federated Hermes US High Yield Credit Fund

Federated Hermes SDG Engagement High Yield Credit Fund

Federated Hermes China Equity Fund

Federated Hermes Global Emerging Markets ex-China Equity Fund

Federated Hermes Sustainable Global Equity Fund

Federated Hermes Climate Change High Yield Credit Fund

Federated Hermes Sustainable Global Investment Grade Credit Fund

Federated Hermes Biodiversity Equity Fund

Federated Hermes New China Equity Fund

Federated Hermes Direct Lending Master Fund SCS, SICAV-SIF

Federated Hermes European Direct Lending Master Fund SCS, SICAV-SIF

Federated Hermes European Direct Lending Fund II Master SCA, SICAV-RAIF

Federated Hermes European Real Estate Debt Master Fund SCA, SICAV-RAIF

Hermes GPE PEC V LP

Hermes GPE PEC V Europe SCSp

Federated Hermes GPE Innovation Fund II (Direct) SCSp

Federated Hermes GPE Innovation Fund II (Funds) SCSp



## **Federated Hermes**

Federated Hermes is a global leader in active, responsible investing.

Guided by our conviction that responsible investing is the best way to create long-term wealth, we provide specialised capabilities across equity, fixed income and private markets, multi-asset and liquidity management strategies, and world-leading stewardship.

Our goals are to help people invest and retire better, to help clients achieve better risk-adjusted returns and, where possible, to contribute to positive outcomes that benefit the wider world.

# Our investment and stewardship capabilities:

- Active equities: global and regional
- Fixed income: across regions, sectors and the yield curve
- Liquidity: solutions driven by four decades of experience
- Private markets: real estate, infrastructure, private equity and debt
- Stewardship: corporate engagement, proxy voting, policy advocacy

For more information, visit www.hermes-investment.com or connect with us on social media:



